

# IMS Basic Learning Tools Interoperability Free as in Freedom

Charles Severance  
Osakai Japan

Sakai is Seven Years Old!

<http://bit.ly/gHPQWT>



<http://www.slideshare.net/csev/jasakai-ims-tools-interoperability-free-as-in-freedom>

# Three Meanings of 'Free'

Free as in 'Free Beer'

Free as in 'Free Puppies'

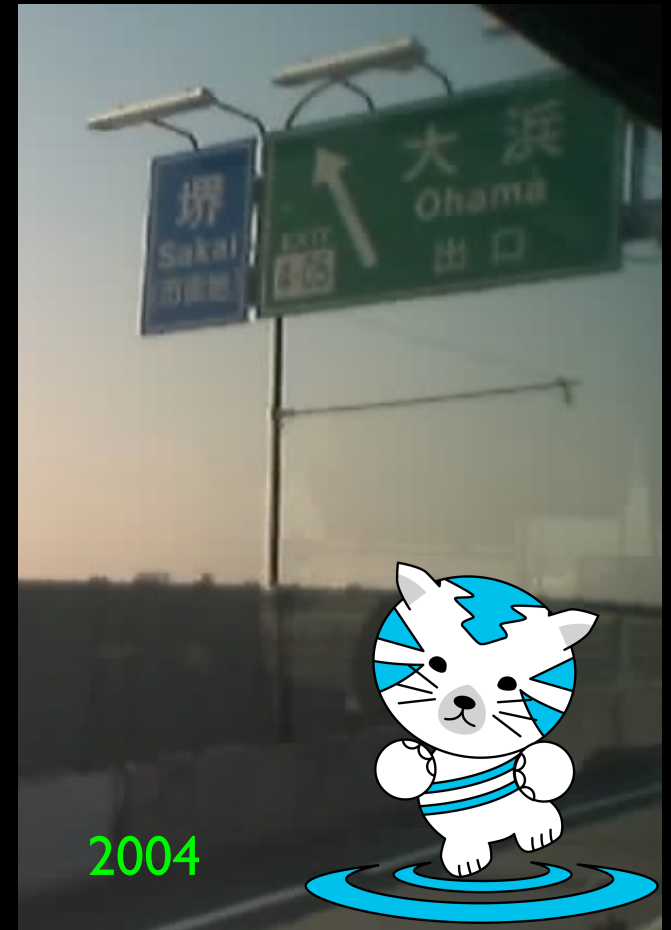
Free as in 'Freedom'



# The City of Sakai

Sakai was an autonomous city run by merchant citizens. In those days it was said that the richest cities were Sakai and Riku. The famous Zen Buddhist priest Ikkyu chose to live in Sakai because of its free atmosphere.

[http://en.wikipedia.org/wiki/Sakai,\\_Osaka](http://en.wikipedia.org/wiki/Sakai,_Osaka)



# A Person Named Hiroki Sakai



2004





# Sakai Book

奮闘記

Passion

Failure

Laughter

Mistakes

Success

Friendship

Tears

Frustration

Freedom

Joy

THE BATTLE FOR SAKAI:  
A RETROSPECTIVE DIARY

*Version 0.0.2*



Sakai 闘争



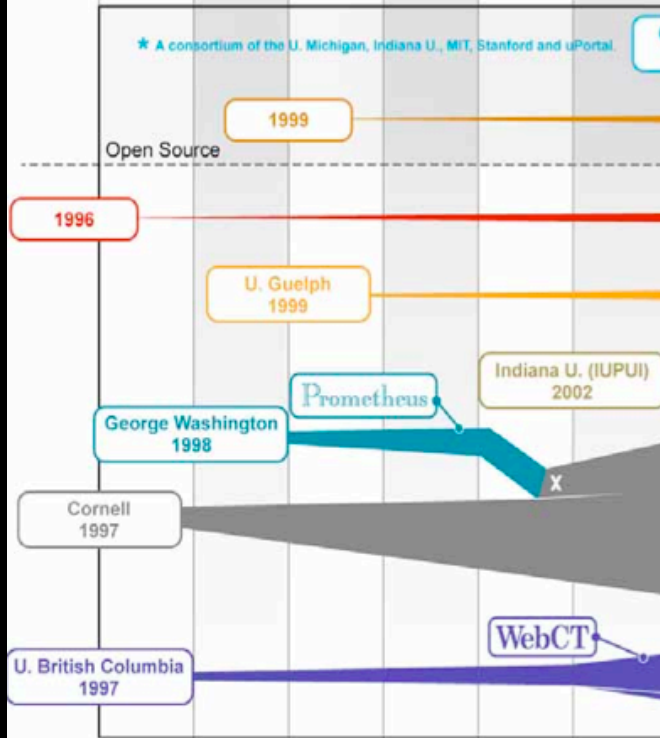
CHARLES SEVERANCE

# 2003: Before Sakai

- Blackboard had a dominant market share
- Prometheus had been acquired and shutdown
- WebCT was starting to grow, Vista was begin created
- Moodle was tiny in terms of market share - no top schools
- Top schools all had their own locally developed LMS code
- Not much innovation, competition or cooperation - no Karaoke

Microsoft, Oracle/PeopleSoft, Pearson, SunGard and Thompson Learning

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008



# Back in 2003 (before Sakai)



The thickness of the line represents marketshare.  
2005-2008 chart data from Campus Computing

Supports Select Academic Departments

\$40-60K

Standard System Cost of Software License and Hardware Infrastructure From Vendor Point of View.

\$100-400K

Supports Entire University

[www.deltainitiative.com](http://www.deltainitiative.com)



delta initiative

# The Sakaiger's Accomplishments

- Built a world-class open source CLE
- Built a world-class volunteer community
- Made the world safe for open source in higher education
- Drove standards for interoperability and portability
- Created an ecosystem across open source and commercial that is both competitive and cooperative - and Karaoke

# Sakai Means 'Freedom'

- Freedom for Teachers
- Freedom for Students
- Freedom for software adopters
- Freedom for software developers
- Freedom for commercial activities



*"The Sakaiger is a happy dancing creature. It is the logo of the hip, cool, karaoke singing, silly elements of the Sakai Community (that is pretty much everyone)."*



[www.sakaiger.com](http://www.sakaiger.com)

Look into the  
gaze of  
Sakaiger,  
protector of  
our freedom



Cambridge  
Oxford  
Yale  
Stanford  
Johns Hopkins  
Berkeley  
Australia National University  
University of Virginia  
Nagoya University  
University of Michigan  
Duke  
University of Capetown  
Georgia Tech  
And Many More...

The world's  
greatest universities  
give the Sakaiger its  
legendary strength,  
courage, and  
endurance.





Aaron Zeckowski  
Adrian Fish  
Alan Berg  
Anthony Whyte  
Beth Kirschner  
Brian Richwine  
Bryan Holladay  
Chris Maurer  
David Horowitz  
David Roldan Martinez  
Duffy Gillman  
Gonzalo Silverio  
Jean-François Lévêque  
John Lewis

Karen Tsao  
Jim Eng  
John Bush  
Lance Speelmon  
Lydia Li  
Matt Jones  
Megan May  
Nicola Monat-Jacobs  
Noah Botimer  
Sam Ottenhof  
Savitha Prakash  
Seth Theriault  
Steve Swinsberg  
Stephen Marquard  
Zhen Qian

And Many More...

A worldwide  
network of volunteer  
leaders are the heart,  
mind, eyes and hands  
of the Sakaiger





# Community Source

- Brad Wheeler, Indiana - **Open Source Portfolio**, **Kuali Financials**
- Mara Hancock, Berkeley - **Fluid Project**, **OpenCast**
- Jutta Treveranius, Ontario College of Art and Design - **Fluid Project**



# Educause and Sakai

EDUCAUSE

- In 2004, Educause was anti-open-source, viewing Sakai an interesting diversion
- In 2010, the Educause board has four members from the Sakai community (Brad Wheeler, James L. Hilton, Thomas L. Maier, and David Lassner)
- Ted Dodds is from Kualoa



Dodds



Wheeler



Lassner



Hilton



Maier



**PATENT BUSTING**  
PROJECT



Blackboard



August 2006 -  
February 2007



# Blackboard Patent Pledge

Blackboard hereby commits not to assert any of the U.S. patents listed below, as well as all counterparts of these patents issued in other countries, against the development, use or distribution of [any] Open Source Software or Home-Grown Systems to the extent that such Open Source Software and Home-Grown Systems are not Bundled with proprietary software.

February 2007






# Sakai: The Social Network



Welcome To One Million Miles — Inbox

Delete Junk Reply Reply All Forward Print To Do

**Charles Severance** Comment/Complaint › | Add to Address Book ›  
SkyMiles® Account History › Stay Connected:  

 [delta.com](#) [Book a Trip](#) [Check In](#) [Earn Miles](#)

# ONE MILLION REASONS TO SAY THANKS



**Welcome to Million Miler status.  
You've earned it!**

Hello Charles Severance,

You've worked hard to earn Medallion® Qualification Miles—and it's paid off. Congratulations, and welcome to the One Million Miler™ program!

Thank you for your loyalty and for your continued commitment to Delta. Please visit [delta.com/millionmilergift](#) to **select your Million Miler Gift** as a token of our appreciation.

Your current Medallion membership card continues to be valid, but in the coming months we will send you new materials to reflect your Million Miler status.

**M**  
MILLION MILER™

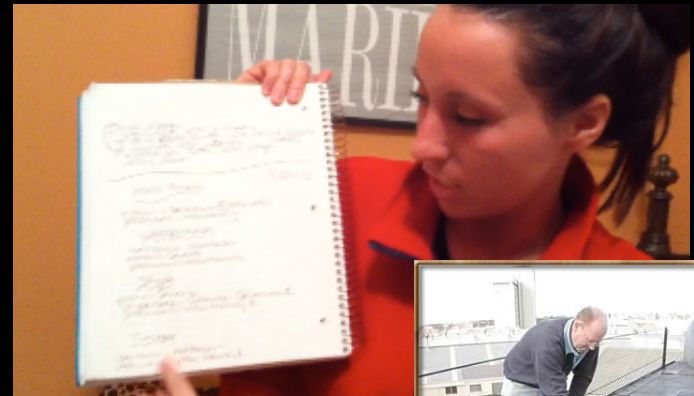
**Dr. Chuck - Up in the Air**

Why are we here?  
What is our purpose?  
Why fly a million miles?



# Improving Teaching and Learning

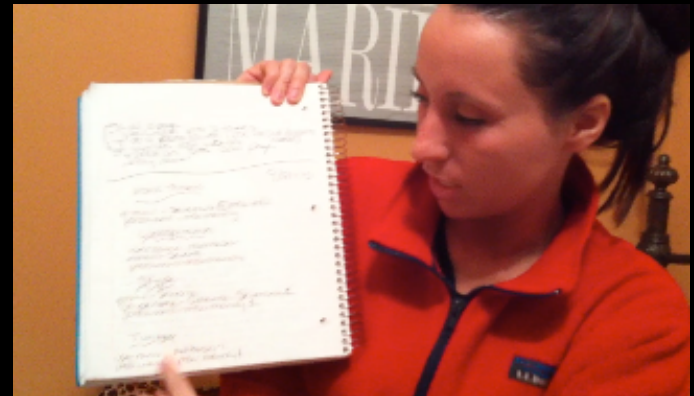
- Students and Teachers literally **do not care** at all if their learning software is **open source**
- They are limited by the software that is installed and upgraded by their local IT staff
- **IT organizations** almost always **fear innovation**



# Case Study: Amanda Severance



- Senior in Special Education
- Technology in the Classroom Course



- Eleven different accounts



- Setup required technical support



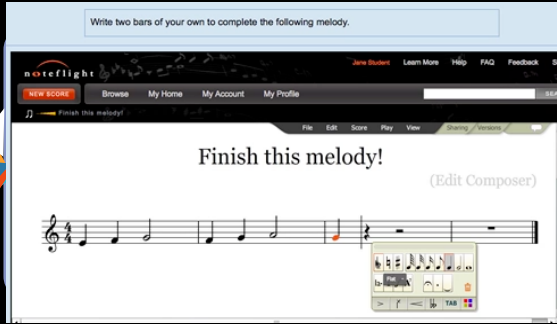
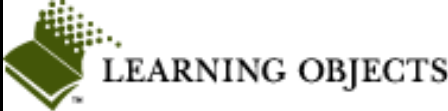
Webspiration<sup>BETA</sup>

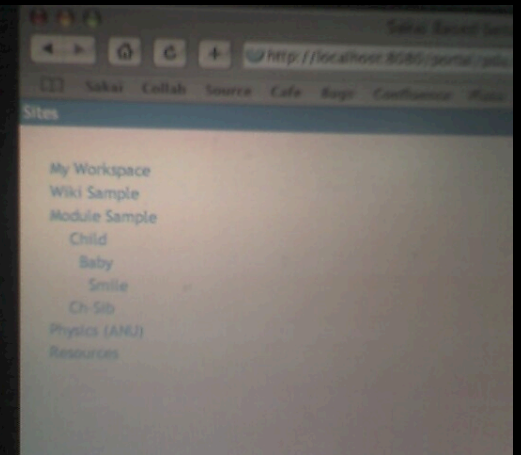
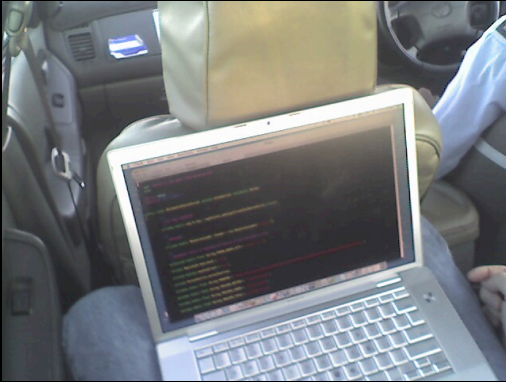


2:35



# Case Study: LMS Plugins





May 2007

Case Study: LMS Committer/Teacher



Site Information Display ?

[Options](#)

- Home
- Assignments
- Test Center
- Gradebook
- Email Archive
- Site Info
- Help

Ctools site for Daniel Zhou's sections for W09:  
502-3 29193 Group Session | Th 9-10:30 am, 412 WH | (Daniel)  
502-8 29512 Group Session | Th 6-7:30 pm, 331 DENN | (Daniel)

Users present:

- Amanda Nichols
- Charles Severance



August 2007



Commercial

Tools  
Interoperability



Common  
Cartridge



Publishers

LMS

Open Source

Standards

2008

[www.imsglobal.org](http://www.imsglobal.org)

# IMS Standards



*Free the content*



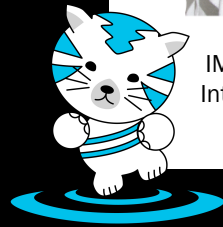
IMS Common Cartridge



*Seamlessly connect to learning*



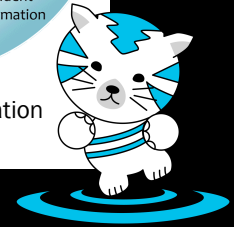
IMS Learning Tools Interoperability (LTI)



*The information architecture for learning*



IMS Learning Information Services (LIS)





# IMS Learning Tools Interoperability

- Started in 2004 as a way for Blackboard and Sakai to cooperate on a neutral ground
- Sakai/Samigo participated in the 2005 Alti-I-Lab demonstration in Sheffield, UK





# Early Work on Standards



- IMS Learning Tools Interoperability
- Lots of convincing and cajoling (and beer)
- Sakai, Blackboard, Moodle, ...



2009

<http://www.vimeo.com/7825070>

1:47



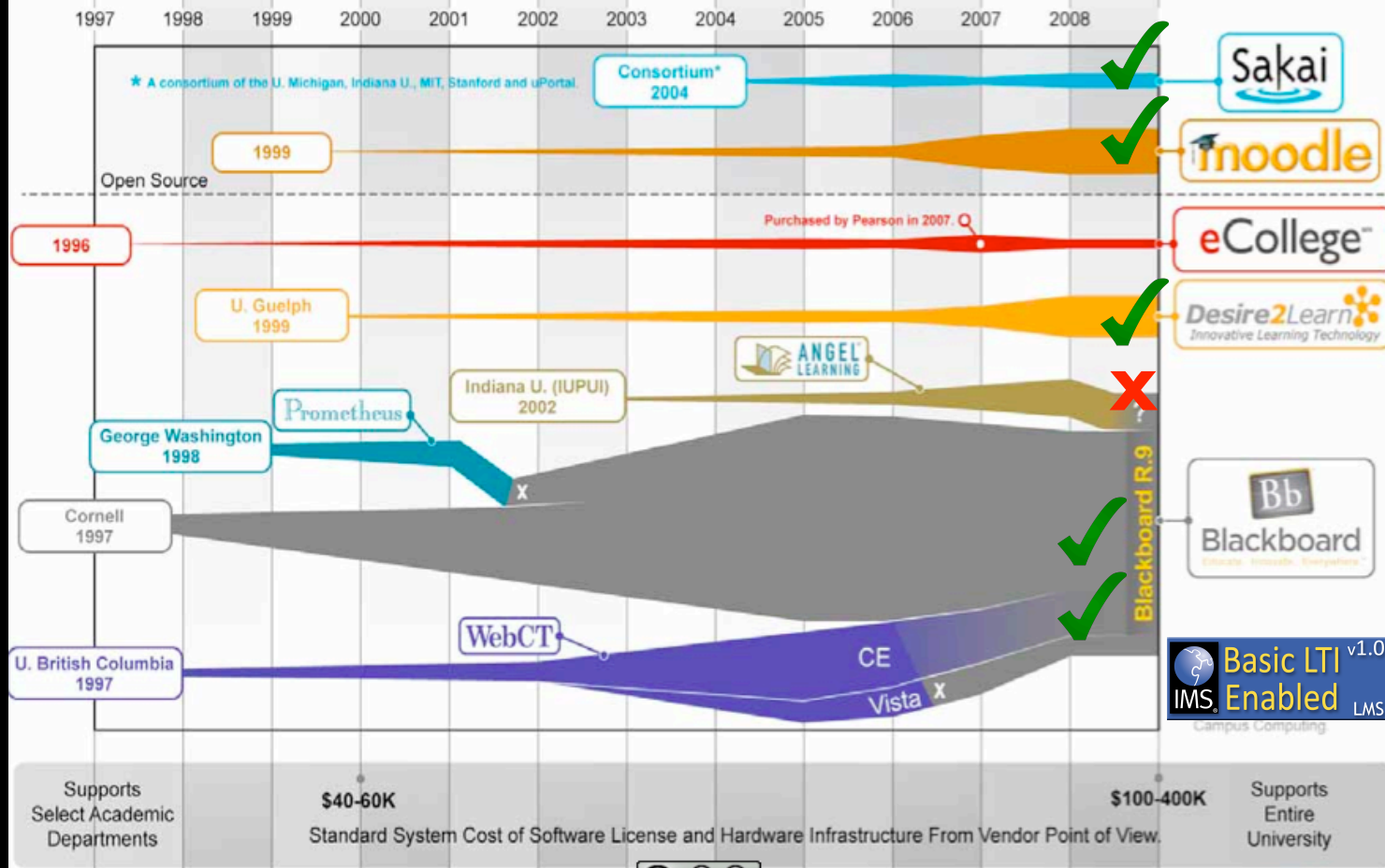
## Certified - LMS



- Desire2Learn Learning Environment v8.4.2 and v9.0
- Blackboard Learn v9.1 SP4 / coursesites.com
- Jenzabar JICS v7.2 and e-Racer v1.2
- Learning Objects Campus Pack v4.2
- Sakai v2.7
- OLAT 7.0
- Moodle 1.9/2.0 Module
- GeNIE, Open-Source LMS v1.0
- PowerLink for Blackboard WebCT
- Sakai 3 v0.4
- Atutor 2.0.2



Microsoft, Oracle/PeopleSoft, Pearson, SunGard and Thompson Learning → ?



LocalSakaiName : SI124 : Basic LTI

http://localhost:8080/portal/site/f29f1e01-5e94-4b10-a5ee-489f29a6


LocalSakaiName : SI124 : Basic LTI

My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾ ▾ Chuck Severance (csev) | ⚙ | Logout

Informatics > SI124

Home  
Announcements  
Resources ▾  
Site Info  
Lesson Builder  
Basic LTI  
Help

## SI124: IMS Basic Learning Tool Interoperability



# IMS GLOBAL LEARNING CONSORTIUM

*FROM INNOVATION TO IMPACT!*

OUR MISSION IS TO ADVANCE TECHNOLOGY THAT CAN AFFORDABLY SCALE AND IMPROVE EDUCATIONAL PARTICIPATION AND ATTAINMENT.

### IMS BasicLTI PHP Provider

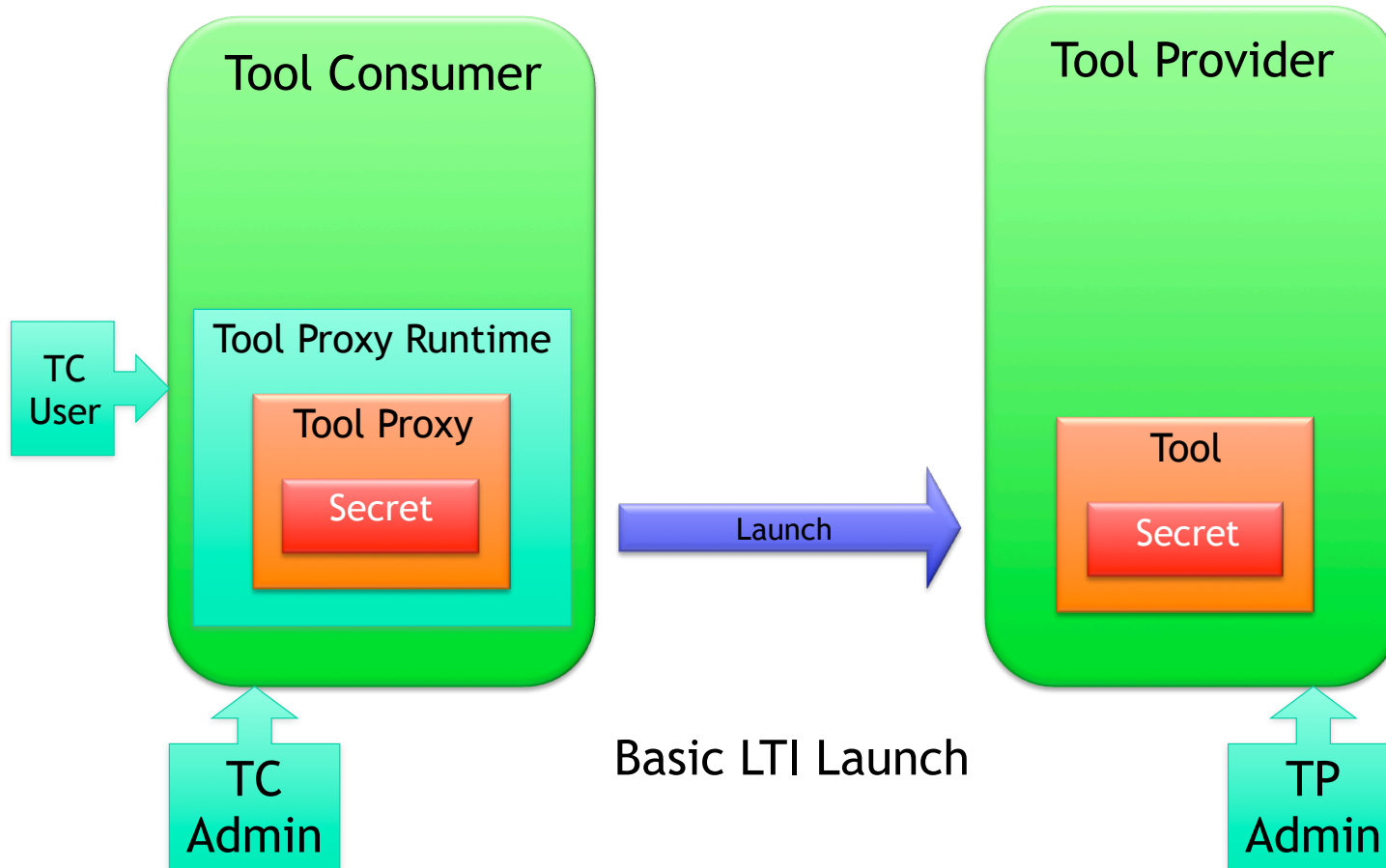
This is a very simple Basic LTI Tool. If the message is a Basic LTI Launch, it checks the signature and if the signature is OK, it establishes context. All secrets are "secret".

Context Information:

```
isInstructor() = true
getUserKey() = lmsng.school.edu:26873e28-d4b4-4073-8a93-dfcf4d699e4c
getUserEmail() = p@pp.com
getUserShortName() = p@pp.com
getUserName() = Chuck Severance
getUserImage() = http://www.gravatar.com/avatar.php?gravatar_id=388be70466b8b25729c
```

Done





LocalSakaiName : SI124 : Basic LTI

http://localhost:8080/portal/site/f29f1e01-5e94-4b10-a5ee-489f29a6

LocalSakaiName : SI124 : Basic LTI

My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾ ▾

Chuck Severance (csev) | ⚙️ | Logout

Informatics > SI124

### SI124: IMS Basic Learning Tool Interoperability

[Cancel](#) | [Clear Stored Preferences](#)

#### Required Information

Remote Tool Url:

Remote Tool Key:

Remote Tool Secret:

#### Display Information

Set Button Text:  (Text in tool menu)

Set Tool Title:  (Above the tool)

#### Optional Launch Information

Open in a New Window:

Done



## Basic LTI Sample Launch Data

lti\_version=LTI-1p0  
lti\_message\_type=basic-lti-launch-request  
oauth\_consumer\_key=lmsng.school.edu  
resource\_link\_id=120988f929-274612  
user\_id=292832126  
roles=Instructor  
lis\_person\_name\_full=Charles R. Severance  
lis\_person\_contact\_email\_primary = csev@umich.edu  
context\_id=456434513  
context\_title=SI301 - PHP  
tool\_consumer\_instance\_description=University of School



# OAUTH

[About](#) [Advisories](#) [Documentation](#) [Code](#) [Blog](#) [Community](#)

An **open protocol** to allow **secure API authorization** in a **simple** and **standard** method from desktop and web applications.

[Read on »](#)

## For Consumer developers...

If you're building...

- desktop applications
- dashboard widgets or gadgets
- Javascript or browser-based apps
- webpage widgets

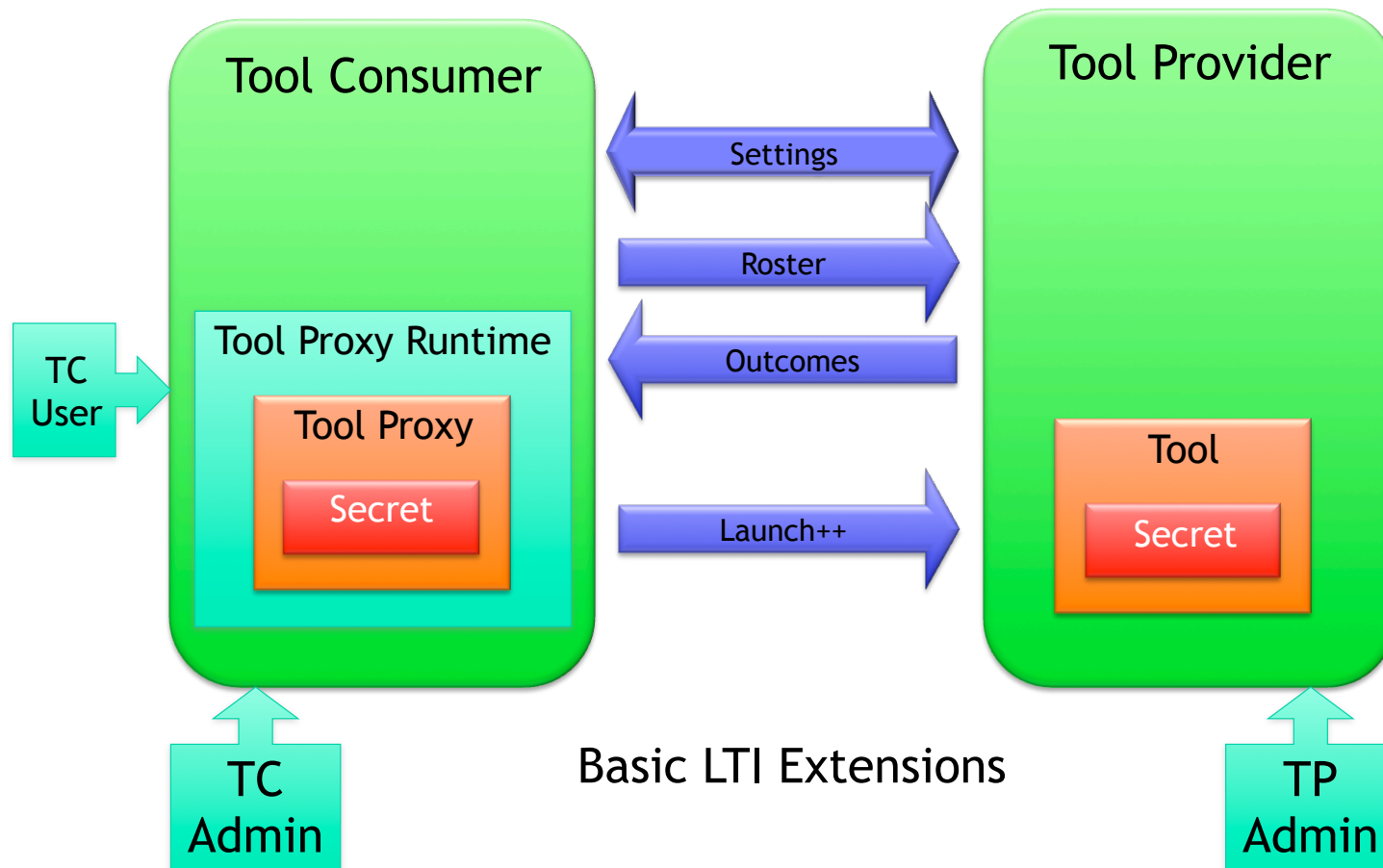
OAuth is a simple way to publish and interact with protected data. It's also a safer and more secure way for people to give you access. We've kept it simple to save you time.

## For Service Provider developers...

If you're supporting...

- web applications
- server-side APIs
- mashups

If you're storing protected data on your users' behalf, they shouldn't be spreading their passwords around the web to get access to it. Use OAuth to give your users access to their data while protecting their account credentials.





Joseph Berkovitz  
<info@noteflight.com>  
www.noteflight.com

Write two bars of your own to complete the following melody.

noteflight

NEW SCORE Browse My Home My Account My Profile

File Edit Score Play View Sharing Versions

Finish this melody!

Finish this melody!

(Edit Composer)



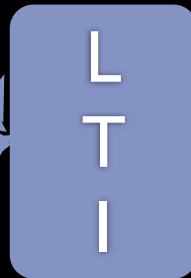
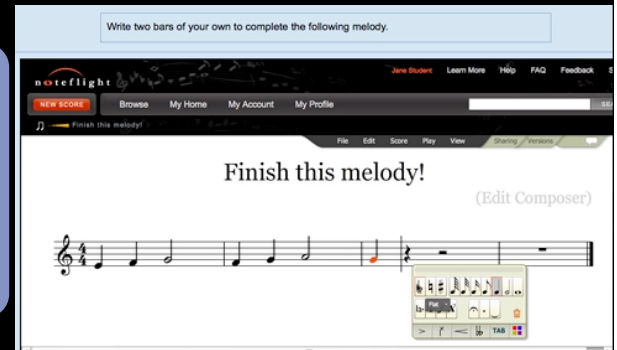
Developer Freedom  
Through Standards

4:38

<http://videos.noteflight.com/MoodleBasicLTI.mov>



Joseph Berkovitz  
 <info@noteflight.com>  
 www.noteflight.com





# IMS Common Cartridge



- Meeting at Stanford April 27, 2005 between Sakai and 6 Publishers
- They wanted to stop paying Blackboard royalties to sell cartridges to schools, teachers, and students
- They wanted a Sakai-developed import format
- Instead: IMS Common Cartridge - started July 2005



# IMS Common Cartridge



- Angel Learning (2008)
- Desire2Learn v8.4.2 (2009)
- Moodle 1.9 (2010)
- Jenzabar eRacer (2010)
- Blackboard 9.1 SP4 - Import and Export (2011)



# IMS Learning Information Service

- Sakai has the first open source reference implementation of IMS Learning Information Services (Sakora from Unicon)







# Teacher and Student freedom through 'escape hatches'

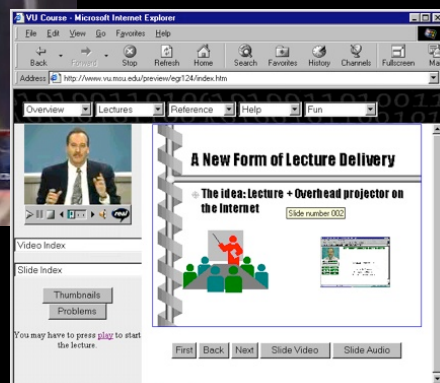




1995



1997

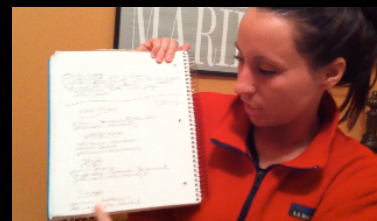


2004



2008

2009



2011



My CourseSites

si-os-sak ✕

Resources

$$F(x) = \int_a^x f(t) dt$$

Hello: Charles Severance (Instructor) from si-os-sak

Thank you for your guess

Enter Guess:

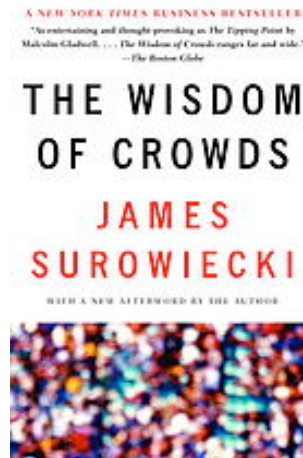
Enter Name (opt):

Guess

Reset

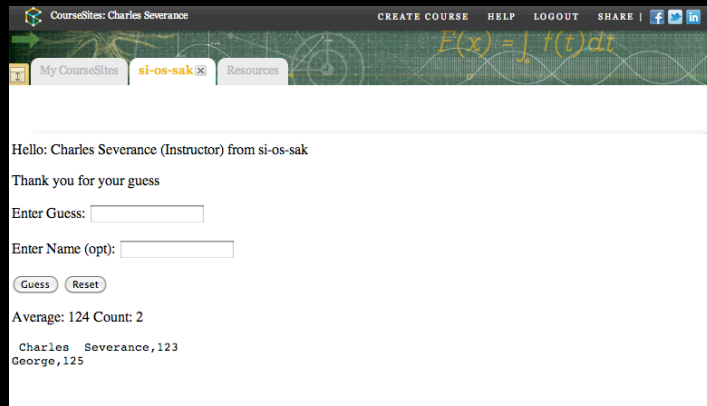
Average: 124 Count: 2

Charles Severance, 123  
George, 125

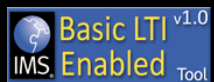




[www.coursesites.com](http://www.coursesites.com)  
Blackboard 9.1SP4/Cloud  
Free to any teacher  
IMS Common Cartridge  
Import and Export  
IMS Basic Learning Tools  
Interoperability



[appengine.google.com](http://appengine.google.com)  
Python / Django  
Free to anyone  
IMS Basic Learning Tools  
Interoperability



# Sakai 2.9 Portal Roadmap

Charles Severance

[www.dr-chuck.com](http://www.dr-chuck.com)

csev@umich.edu

## Sakai Portal 2.9 Goals

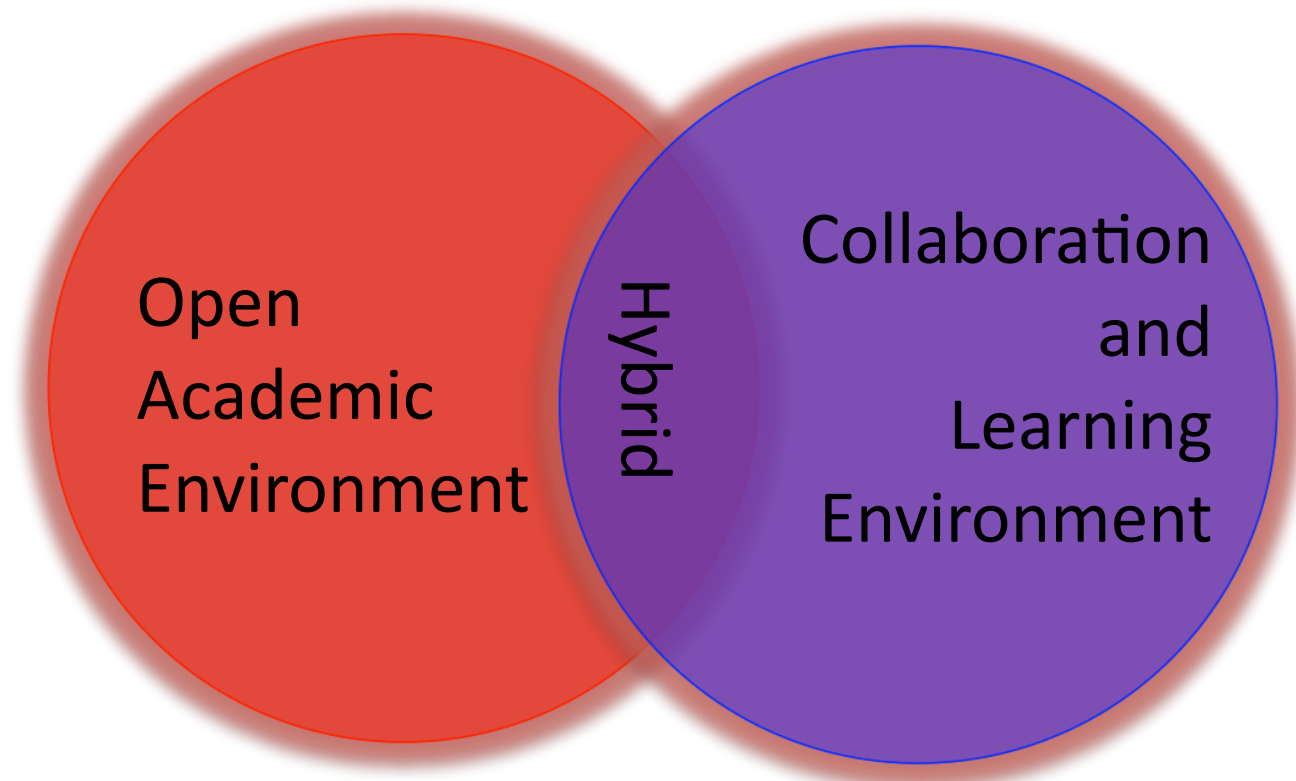
- Default CLE Nav to look *like* OAE Nav – not a clone – homage
- Course Navigation Preferences will be in Portal
- Integrate parts of Profile2 into the portal
- Integrate Lesson Builder into the Portal Breadcrumbs
- New presence/chat (IM/Facebook/OAE style)

# Why Now?

- Sakai 2.9 development cycle is the longest we have ever had (Jan-Sep 2011)
- Build a look-and-feel bridge to the well-thought-out OAE User Interface (and pretty)
- Sakai 2.5 – 2.8 were all pretty much bug fixes – that is nearly 4 years of non-progress on UI
- The rest of the market has made major UI revisions



# OAE/CLE Long-Term Future



I expect we will likely see all three permutations in production at scale for years.

SI791 - Open Source Software Development

http://www.dr-chuck.com/si791-sak/ Google

H M-D S-D GM Cars OSoc SI GAPI IMS Ang SPI AT I8 Con FBD PP CT Tw Viral Chum LTIFor BEXT LWim

## SI791 Independent Study: Open Source Software Development

This will be a seminar-style group activity focused of exploring open source software development within the Sakai (i.e. CTools) project. We will have a combination of presentations, readings, discussions and software development activity throughout the semester. The software development activity will focus on building new capabilities for the Sakai as part of the Sakai 2.9 release which is likely to be in production at UM as CTools in Fall 2012. Attendance at a weekly group meeting will be required.


**Weekly meeting/lecture: Fridays from 2PM-5PM, 2185 North Quad**

Desired skills for people who want to be in the group include: Usability, User Experience, SQL, Java Servlets, JavaScript, HTML, CSS, and Graphic Design. The team needs all of the mentioned skills but no one individual needs to have all of the skills listed, but you should be able to function at a professional skill level in at least one or more of the listed skill areas. We will design and implement one or more entirely new features in Sakai and so we will need all of the skills listed across the group. Students will be required to sign a contribution and licensing agreement so that their work can be included in Sakai.

The number of students accepted into the course will be limited so students should apply to [Charles Severance](#) (csev@umich.edu) with a short statement as to why they are interested in being part of the group and what skills and abilities they bring to the group.

If you would like to track the activities of the effort but do not want to sign up for the CTools site. If you are using a UM-friendly account have Dr. Chuck add you to the site.

**Sakai Overview**



00:00 / 11:20

Click for Live Help


<http://www.dr-chuck.com/si791-sak/>

# SI791 Plan

- All students will sign Sakai contribution agreements
- Design will be done in the open in the Sakai community
- Students will make regular reports to the community
- Hopefully have majority of design work done and code prototyped in trunk by mid-April


Home Content Groups People Directory Global Search

Charles Severance (0) My preferences Sign out

 **Charles Severance** [Edit Profile](#) | [My personal pages](#) Available to Chat [Edit page](#)

[Change](#) What are you doing now? [Update](#)

**My Groups**

 **Chuck**


[View all groups I manage](#) | [Create a group](#)

**My recent contacts**

Unable to contact the server. Please try again later.

[View & edit all my contacts](#) | [Search people](#)

**My Profile**


 **Charles Severance**  
Chat Status: Available

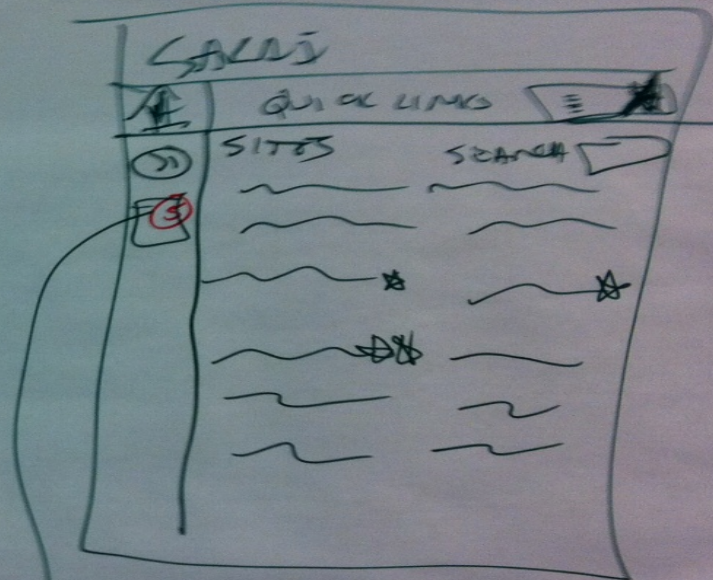
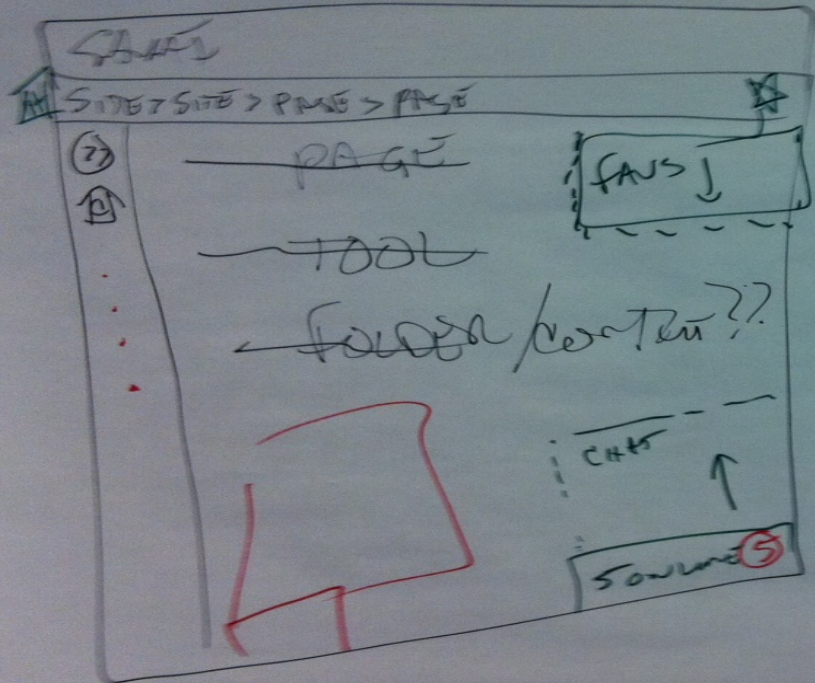
[Edit Profile](#) | [Preview Profile](#)

**My recent content**

You do not currently manage any content.

[View all content I manage](#) | [Add files or links](#)

 (0)



NOTIFICATIONS — LIVE  
 MODX  
 USE FB ③



LocalSakaiName : My Workspace : Profile

http://localhost:8080/portal/site/~csev/page/ab34d360-a230-4c91-ae


Disable Cookies CSS Forms Images Information Miscellaneous Outline Resize Tools View Sou

LocalSakaiName : My Workspace : ...

My Workspace Informatics SI124 Sakai 2.8 QA Chuck Severance (csev) Logout

### My Workspace: Profile

[My profile](#) [Connections](#) [Search](#) [Privacy](#) [Preferences](#)



**Chuck Severance** Noah is cool on Friday [Clear](#)

Say something

**Basic Information**  
You haven't filled out any information yet

**Contact Information**  
Email p@pp.com

**Academic Information**  
You haven't filled out any information yet

**Personal Information**  
You haven't filled out any information yet

**My connections**  
0 connections [Search for connections](#)

Done

56

LocalSakaiName : My Workspace : Profile


http://localhost:8080/portal/site/~csev/page/ab34d360-a230-4c91-ae

LocalSakaiName : My Workspace : ...

My Workspace v Informatics v SI124 v Sakai 2.8 QA v Chuck Severance (csev) | Logout

### My Workspace: Profile

[My\\_profile](#) [Connections](#) [Search](#)



**My connections**  
0 connections [Search for connections](#)

- Home
- Announcements
- Site Info **For showing worksite information and site participants**
- Lesson Builder

Friday [Clear](#)

**Basic Information**  
You haven't filled out any information yet

**Contact Information**  
Email: p@pp.com

**Academic Information**  
You haven't filled out any information yet

**Personal Information**  
You haven't filled out any information yet

http://localhost:8080/portal/site/f29f1e01-5e94-4b10-a5ee-489f29a6e0b2/page/34fab955-38fb-4996-8404-af3773b1ad19



LocalSakaiName : My Workspace : Profile

http://localhost:8080/portal/site/~csev/page/ab34d360-a230-4c91-ae

LocalSakaiName : My Workspace : ...

My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾

Chuck Severance (csev) | ⚙ | Logout


My Workspace

Search

Informatics ▾ SI124 ▾

Sakai 2.8 QA ▾ Sakai Board ▾

Sakai-Dev ▾



You haven't filled out any information yet

**My connections**

0 connections [Search for connections](#)

**Contact Information**

Email

**Academic Information**

You haven't filled out any information yet

**Personal Information**

You haven't filled out any information yet

Done

LocalSakaiName : My Workspace : Profile

http://localhost:8080/portal/site/~csev/page/ab34d360-a230-4c91-ae

LocalSakaiName : My Workspace : ...


My Workspace v Informatics v SI124 v Sakai 2.8 QA v Chuck Severance (csev) | Logout

Search sak

- Sakai 2.8 QA
- Sakai-Dev
- Sakai Board
- Site Information Display
- Assignments
- Site Info

**My Workspace**

[My profile](#)



**My connections**  
0 connections [Search for connections](#)

**Basic Information**  
You haven't filled out any information yet

**Contact Information**  
Email: p@pp.com

**Academic Information**  
You haven't filled out any information yet

**Personal Information**  
You haven't filled out any information yet

Done

LocalSakaiName : My Workspace : Preferences

http://localhost:8080/portal/site/~csev/page/60f05381-8583-4261-b0

My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾

Chuck Severance (csev) | ⚙ | Logout

### My Workspace: Preferences

[Customize Tabs](#) | [Notifications](#) | [Time Zone](#) | [Language](#)

#### Customize Tabs

Informatics SI124 Sakai 2.8 QA Sakai Board Sakai-Dev <-- TOP TABS - - HIDDEN --> ewrtyu8

This is not yet a functional tool - it is just a prototype to stimulate design ideas (i.e. note the lack of a save button. The Real UI is at the bottom of the page.

Done

Drag to Reorder Tabs

LocalSakaiName : Informatics : Gradebook

http://localhost:8080/portal/site/1bb8de16-3242-4c54-9e47-3de5f77...

LocalSakaiName : Informatics : Gr...

My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾

Chuck Severance (csev) | ⚙ | Logout

Home  
Resources  
Gradebook ▾  
Basic LTI  
Lesson Builder  
Site Info  
Help

## Informatics: Gradebook

Gradebook Items | [All Grades](#) | [Course Grades](#) | [Gradebook Setup](#) | [Course Grade Options](#) | [Import Grades](#)

### Gradebook Items

Currently, students can see their gradebook item scores, but not their course grade. [Change course grade](#)

[Add Gradebook Item\(s\)](#) | [Import gradebook item from spreadsheet](#)

**Average Course Grade** -

#### Gradebook Items Summary

Click a title to view complete details and to grade the item.

<a href="#">Title*</a>	<a href="#">Class Avg**</a>	<a href="#">Due Date</a>	<a href="#">Released to Students</a>	<a href="#">Included in Course</a>
<a href="#">ok</a>	<a href="#">Edit</a>	-	Yes	Yes

Legend:  
\*Titles shown in grey are not released to students.  
\*\*Class averages in parentheses () are not included in the course grade calculations.

Users present:  
Sakai Administrator  
Chuck Severance

Save

Done

LocalSakaiName : SI124 : Resources

http://localhost:8080/portal/site/f29f1e01-5e94-4b10-a5ee-489f29a6

LocalSakaiName : SI124 : Resources


My Workspace ▾ Informatics ▾ SI124 ▾ Sakai 2.8 QA ▾ Chuck Severance (csev) | Logout

Informatics > SI124


Home  
Announcements  
Resources  
Site Info  
Lesson Builder  
Help

### SI124: Resources

Site Resources | [Upload-Download Multiple Resources](#) | [Permissions](#) | [Options](#) | [Check Quota](#)

Location:  **SI124 Resources**

Remove | Move | Copy

<input type="checkbox"/>	<a href="#">Title</a>	Access	<a href="#">Created By</a>	<a href="#">Modified</a>	<a href="#">Size</a>
<input type="checkbox"/>	 SI124 Resources				

[Add](#) [Actions](#)

[Show other sites](#)

Done



Reorder

Add Text

Add Multimedia

Add Resource

Add Subpage

Add Assignment

Add Quiz

Add For



Edit



This is the first unit in our introduction to Rutgers. In this unit you will learn basic facts about Rutgers.

You will find some other basic information about Rutgers below.

When you have read it, please turn in the assignment and then do the quiz.

Edit

[Essay on Rutgers](#)

(Due Nov 12, 2010 5:00 pm)

Edit

[Quiz about Rutgers](#)

## Lesson Builder Tasks

- Evaluate usability
- Rutgers production experience will be valuable
- Improve the UX (evolutionary suggestions)
- Make it a NEO-portlet so it can use breadcrumbs
- Add Common Cartridge Import and Export



## Anticipated Schedule

- Design and Development feature complete June 2011
- Present at the Sakai Conference and get broader community input
- Tweaks / performance testing / code review Summer 2011
- Code freeze 2.9 September 2011

I consider it an honor and privilege to speak with you at JA-Sakai and that you have taken this time to listen to what I have to say.

Thank you.



Sakai奮闘記